

# Money Advice Service

Email registration research





# Objectives & methodology





# Business & research objectives



#### Overall business objective

MAS is looking to conduct some research to explore email registration and using more interruptive data capture methods in order to increase their solicitable database.

#### The research objectives



- Understand the tolerance for this in terms of access to further / more tailored content
- Understand what level of information and detail consumers would be willing to provide to MAS
- Identifying the optimum positioning for email sign-up and subscription to the Newsletter to be displayed on the MAS website
- Identify best practice Newsletter principles from other brands and determine what MAS should adopt within their communications strategy
- Explore the appeal of the MAS newsletter
  - Identify consumer suggestions for improvement in terms of the format and content of the Newsletter





# Methodology - 3 focus groups & 9 depth interviews

Segment	Profile	Groups	Depths
Starting out	<ul> <li>18-35 years old</li> <li>Single or in a couple but with no children</li> <li>Working full-time with a HH income of less than £25k</li> </ul>	1 x Unaware of MAS	3 x Aware of MAS
Struggling family	<ul> <li>35-50 years old</li> <li>Have children aged 6 or under and living at home or excepting their first child</li> <li>Working full time or part time with a HH income of 35K to 40K maximum</li> </ul>	1 x Unaware of MAS	3 x Aware of MAS
Surviving families	<ul> <li>41-55 years old</li> <li>Have children at home, older than 6 or adult children</li> <li>Work full or part time or looking after home - at least one of them full time</li> <li>HH income of max £45K</li> </ul>	1 x Unaware of MAS	3 x Aware of MAS
Total		3	9

#### Additional criteria

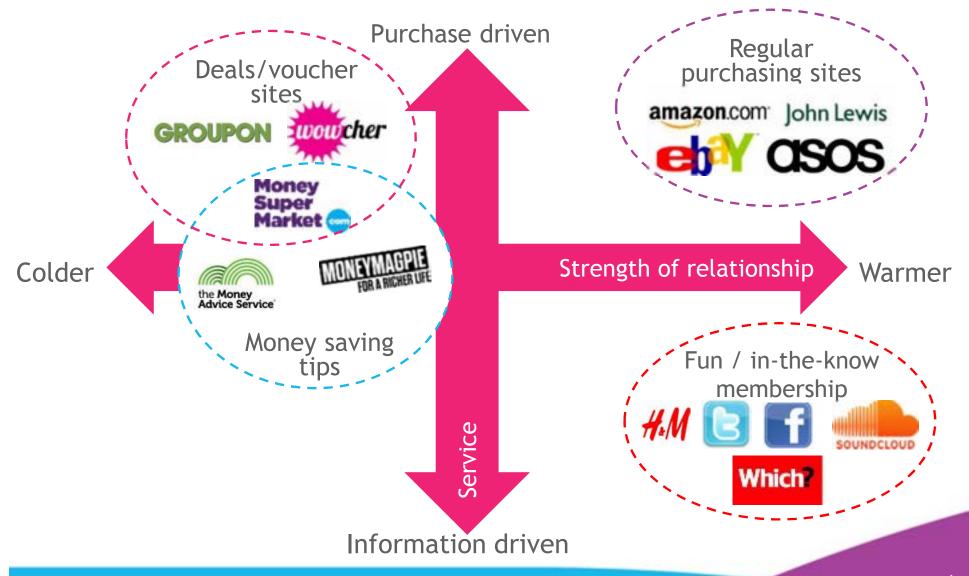
- Mix of men and women
- Range of socio-demographic profile
- Main/joint financial decision maker in the household
- All with no or little savings
- All fieldwork 24th 28th March 2014

# General attitudes towards websites with sign-up & registration requirements



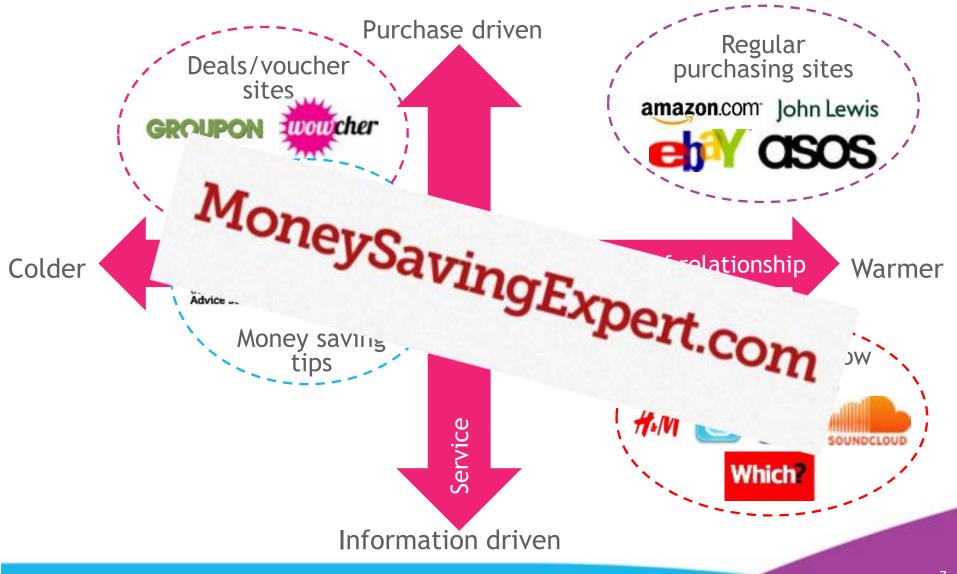


Types of websites that consumers register with...





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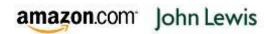
### Regular purchasing sites

#### 1. Regular purchasing sites

- E.g. Amazon, eBay, Supermarkets, online Fashion retailers (H&M, ASOS) Banks, Boots, etc.
- Essential for purchasing purposes to register with these type of websites (often can't purchase without signing-up)
  - Also for security reasons, to protect credit card purchases
- Relationships go beyond the transactional e.g.
  - Very open to suggestions about new content / products
     "I sign up to quite a few, H&M, River Island, M&S. If there is something new out I can be one of the first to go and get it before everybody else" Starting Out
  - Willing to share personal contacts and details
  - Higher engagement with emails / newsletters

#### Key learnings to try to adopt

- Proactive and intelligent email suggestions based on previous transaction / browsing history (done right, this doesn't feel intrusive)
  - "I think those proactive suggestions of what to buy can often be very helpful." Surviving families









## Regular purchasing sites





#### Fun & Hobby website providing in-the-know information

- Fun / hobby websites that provide 'in-the-know' exclusive content or membership
  - E.g. Clothes (H&M), Music (Sound Cloud), technology websites, Which?, o2 Priority club and social media sites among the younger age groups (Facebook, Twitter)
  - Sites that position their registration services towards 'in-the-know' savvy and smart customers
  - Provide informative and empowering information, rather than just selling to their customer base
    - E.g. exclusive previews of new releases, early-bird tickets
       "Emails I get all the time are from o2, tickets going on sale. But it always filters the things I want, which is really annoying as I buy them!" Starting Out









"I use Sound Cloud on a daily basis, it is like a social networking thing, but for music. You get a lot of free songs given away on there"

**Starting Out** 

#### Key learnings to try to adopt

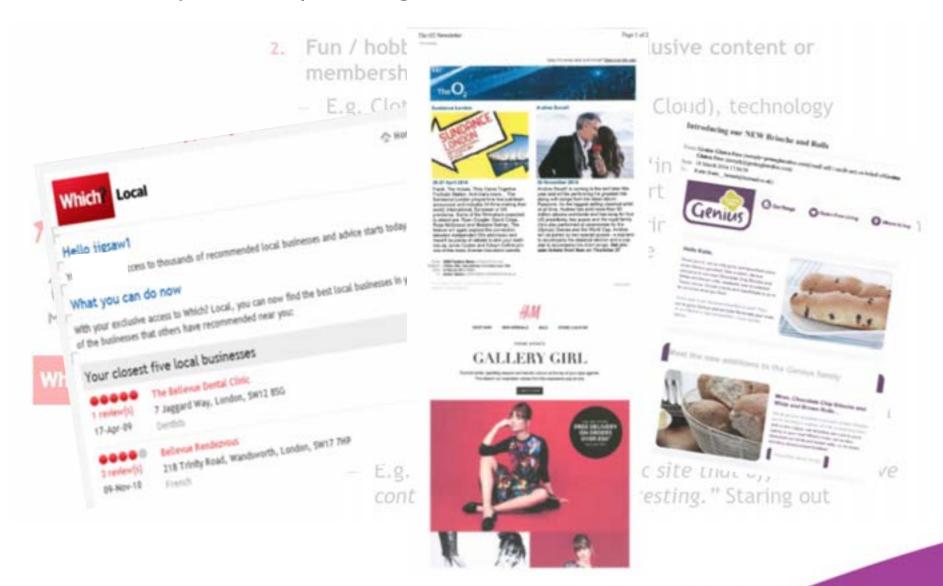
Create a sense of membership (a 'club'), providing a compelling reason to register/feel part of something bigger than a one-off purchase

"I use a specialist music site that offers exclusive content in return for beta testing." Staring out

"I check Which? for their best buy recommendations before most of my purchases." Struggling family



## Fun & Hobby website providing in-the-know information





#### Deal & voucher websites

#### Deal / voucher websites

- E.g. Groupon, Voucher codes, Top Cash back, Hot deals, Wowcher, Quido
- Send frequent (sometimes daily) emails offering shopping deals, which consumers tolerate to varying degrees
  - Some consumers 'confess' to being addicted to these sites and admit to having little self-control
    - "It's the first thing I look at in the morning." Staring Out
  - Others complain about feeling bombarded with unsuitable offers (result of just giving email information)
    - "Some sites offer deals that are of interest and then you find out that the retailers are not actually supporting these initiatives." Struggling family
  - However, consumers become adept at scanning these emails and utilising them when they meet their needs

# Key learnings to try to adopt

Sense of 'exclusive' deals that are unavailable elsewhere





#### Deal & voucher websites





#### Money saving tips & deals

#### 4. Money Saving tips & suggestions

- E.g. Money Saving Expert, Money Super Market, Money Magpie,
   Love Money, Money.co.uk, U Switch
- Offer financial deals and suggestions to help save and make money
- Imparts a sense of being on-the-side of the consumer and antifinancial institutions

"I consult Martin Lewis on all my financial decisions. He is a great starting point for any research you are going to do." Surviving family

"There was a pricing mistake at Boots and Martin Lewis was all over it telling people how they could exploit this to get a really good deal." Struggling families

 Hargreaves Lansdown - offer proactive alerts and updates on share prices and news on the financial industry

#### Key learnings to try to adopt

 Conveying a sense of being a on the side of the customer, with tangible benefits













# Money saving tips & deals





# Money Saving Expert - disruptive but highly effective



- Money Saving Expert considered to be a particularly disruptive in encouraging sign-up to their email service
  - Aggressive and persistent pop-ups
  - Even occurs if you already subscribe to the newsletter
- However, highly effective tactics that 'sell' the benefits of the newsletter
  - Lots of everyday 'pull factors' that provide reasons to use the information on a regular basis
    - E.g. The John Lewis voucher trick
  - Create exclusive feel of things that need to know -'Latest deals, guides and loopholes'
  - Use Behavioural Economic principles e.g. "join the 9 million who get it emailed" to create a sense of missing out if you don't sign up
  - Request to sign up is in the main text rather than using an overlay box (which tends to be dismissed)



## Money Saving Expert - but the Newsletter can disappoint





- Highly effective promotion and showcasing of its newsletter
  - Explicitly state the frequency of the email to manage expectations
  - Provides a preview of previous newsletters to see the value of what you are getting
  - Address concerns on privacy and unsubscribing
- But mixed reactions towards the newsletter
  - Perceived as noisy, crowded and visually unappealing
    - E.g. some examples many pages long (10+)
  - Difficult to skim read and navigate
  - Information is considered 'hit and miss' depending upon your situation and circumstances at the time
- However, considered to provide enough comprehensive content and 'good deals' to provide enough of a sense of something for everyone

# MAS Sign up





### MAS impresses...but has work to do to get consumers to register

- Widespread surprise at the range and comprehensive of information available on the MAS website once consumers start exploring it
  - Aware feel they have previously only 'scratched the surface' of MAS capabilities
  - Unaware have frequently dismissing the service as being targeted at people who are in debt/in crisis and are pleasantly surprised by the volume of pertinent information to their situations
- However, there is a strong consumer sentiment that MAS needs to 'prove its credentials' before personal details will be submitted
  - As a largely unknown and 'faceless' brand MAS needs to 'strut its stuff' and impress consumers
  - Not got the instant 'kudos' associated with Martin Lewis
  - Not offering anything of tangible value e.g. no deals / product recommendations
  - Non users can feel the website looks corporate and Government affiliated and they want more personality and independence to be demonstrated
- The website therefore needs to quickly demonstrate...
  - 1. Who MAS are
  - 2. Why they should be used (and continued to be used on an on-going basis)





## The life events focus means there is a lack of everyday reasons to use MAS



- Currently the site content impresses consumers on the 'big' financial topics and issues
  - The life events approach resonates more strongly with younger segments
    - Staring Out Less financially savvy and 'don't know what they don't know'
    - Less connection with struggling & surviving families
      - Perceived to be a big gap between having a baby and retirement (apart from unexpected / unfortunate incidents)
      - Anticipate having other topics more prominently displayed that will engage them e.g. Having a second child, Children's education, Moving
- This macro focus on significant but infrequent events means that there can be perceived to be a lack of reason to visit the site regularly on an on-going basis
  - In contrast Money Saving Expert has much more of an everyday feel with more reasons for usage
    - E.g. grocery shopping, deals vouchers, Mother's Day deals, etc.



#### Don't pop up too soon...or too late

- Superficially there is a high annoyance towards 'pop-ups'
  - Most consumers state they dismissed immediately e.g. 'reflexively closed'
- However, what they are actually aggrieved about are links to other websites (eg gambling sites)

"The ones that tell you you have won £1,000 and click here and you can collect it, they are not good." Starting Out

- Higher tolerance for overlays connected with that website
- Consumers dislike being hit with these overlay boxes when immediately landing on a website
  - Strong feeling that a website needs to 'prove its credentials and value' before they will provide personal details
  - Similarly an eight second dwell time feels intrusive
  - But consumers fail to think of viable alternatives
- Consumers admit that there is a danger of 'leaving it too late' to prompt for sign-up
  - If you have fulfilled your task then you are not looking to hang around a site
  - The optimum time is after using a tool / services and having 'impressed' the consumers
  - Sign-up provides the opportunity to cement their relationship with the site





"If you were on a site and you had gone through a few pages and you were on it for maybe more 2-3 minutes, you'd clicked on two different things, maybe then something subtle could come up and say do you like us? Do you want to hear more from us? That would be a bit more friendly I think"

Starting Out



# Strong appetite for personalised content



- The key opportunity to build rapport and impress consumers is developing a relationship based around tailored and personalised information
  - Need to showcase the possibilities once start sharing information
  - E.g. Someone starting out told us their mortgage goals and we gave them a plan to work towards
- The most compelling content requires more personal details e.g.
  - Lifestage content based on upcoming events that highlights actual and unexpected costs
  - Tools / Calculators that you can monitor your progress against
  - Services with information based on postcodes (e.g. moving costs)
  - Car buying & real running costs based on registration plate

# Conclusions & recommendations





# MAS needs to work hard to convince consumers to sign-up with an 'in-the-know' positioning

- The MAS website needs to work hard to convince non & limited awareness consumers of its merits in order to convince them to register with the site
  - Consumers feel bombarded by sign-up requests and newsletters
  - There are currently no perceived tangible benefits to signing-up to MAS (they can access what they need without having to give any information)
- The positioning of the Website registration services needs to be very distinct and different from other signup services
  - Not offering untargeted and intrusive emails
  - No tacky deals or discounts

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- Instead offering expert in-the-know information that will empower their financial management
  - Personalised content is the key to drawing consumers into using the site on an on-going everyday basis
  - Need to explain the symbiotic relationship of sharing personal information





# Number of behavioural economic strategies to tackling attitudes towards sign-up



#### Tackling sign-up biases head on

- Reassure consumers that the sign-up process is quick and easy
  - Push the email sign-up much more prominently than registration
- Provide guarantees about data protection and privacy
- Make promises about the relevance and usefulness of information provided in the Newsletters

#### Leveraging biases / fears of missing out

- Create a sense of exclusive content only available to consumers that register with MAS
  - E.g. Commercial providers would restrict access to services / tools
- Appreciate MAS is likely to be unable to do this, so can show greater possibilities through providing personal data

#### ■ Play on consumers fears & nagging doubts

- Convey a sense of being able to help and improve their financial situation through getting more out of their money
  - E.g. Follow our advice and save yourself £XXs